

## NEVADA ASSOCIATION OF COUNTIES (NACO)

Board of Directors' Meeting  
February 24, 2023, 9:30am  
**NACO Conference Room**  
**304 S. Minnesota Street**  
**Carson City, NV 89703**

### **NOTICE TO THE PUBLIC:**

The public may provide public comment in advance of a meeting by written submission to the following email address: [info@nvnaco.org](mailto:info@nvnaco.org) For inclusion or reference in the minutes of the meeting, your public comment must include your full name and be submitted via email by not later than 3:00 p.m. the day before the meeting.

*The public may also join the meeting via telephone and provide verbal public comment during designated times by calling: (669) 441-9171 Meeting ID: 880 74819731 Passcode: 481743*

### **AGENDA**

Some NACO Board members may attend via remote technology from other locations. Items on the agenda may be taken out of order. The NACO Board may combine two or more agenda items for consideration. The NACO Board may remove an item from the agenda or delay discussion relating to an item on the agenda at any time.

### **Call to Order, Roll Call and Pledge of Allegiance**

1. Public Comment. Please Limit Comments to 3 Minutes.
2. Approval of Agenda. **For Possible Action.**
3. NACO President's Report.
4. NACO Executive Director's Report.
5. Approval of Minutes of the January 27, 2023, NACO Board of Directors Meeting. **For Possible Action**
6. Presentation from the Administrative Office of the Courts on Fiber Broadband Installation and Possible County Partnership, Paul Embly, Information Technology, Administrative Office of the Courts.
7. Possible Selection of one NACO Sponsored Applicant to Attend the National Association of Counties 2023 County Leadership Training Institute in Washington, D.C. **For Possible Action**
8. Discussion and Possible Approval for NACO Staff to Draft a Thank You Letter to Lander County for Re-joining (NACO), to be Signed by the NACO Board of Directors. **For Possible Action**
9. Approval of NACO's Investment Reports for October, November, and December of 2022. **For Possible Action**

10. Discussion and Possible Approval of a Contract to Initiate a NACO Corporate Sponsorship Program. **For Possible Action**
11. Discussion and Possible Approval of the Re-appointment of Two of NACO Appointees to the Committee on Local Government Finance . **For Possible Action.**
12. Update on NACO Bills and Other Policy Issues Affecting Counties During the 82<sup>nd</sup> Session of the Nevada Legislature.
13. **Update and Possible Action.** Regarding Public Lands and Natural Resources Issues Affecting Counties Including:
  - a. Updates from the NACO Public Lands and Natural Resources Subcommittee.
  - b. Possible Approval of NACO Comment Letter to Bureau of Land Management, Regarding Solar Energy Programmatic Environmental Impact Statement (PEIS).
14. Updates from Members on the National Association of Counties Board, Western Interstate Region Board, and Individual Counties.
15. Public Comment. Please Limit Comments to 3 Minutes.

#### Adjournment.

Members of the public who are disabled and require special accommodations or assistance at the meeting are requested to notify NACO in writing at 304 S. Minnesota Street, Carson City, NV 89703, or by calling (775) 883-7863 at least three working days prior to the meeting.

Members of the public can request copies of the supporting material for the meeting by contacting Amanda Evans at (775) 883-7863. Supporting material will be available at the NACO office and on the NACO website at: [www.nvnaco.org](http://www.nvnaco.org)

*This agenda was posted at the following locations:*

NACO Office 304 S. Minnesota Street, Carson City, NV 89703

Washoe County Admin. Building 1001 E. Ninth Street, Reno, NV 89520

Elko County Manager's Office 540 Court Street #101, Elko NV 89801

POOL/PACT 201 S. Roop Street, Carson City, NV 89701

## Agenda Item 5

### NEVADA ASSOCIATION OF COUNTIES (NACO)

Board of Directors' Meeting  
January 27, 2023, 9:30am  
**NACO Conference Room**  
**304 S. Minnesota Street**  
**Carson City, NV 89703**

#### UNADOPTED MINUTES

**ATTENDANCE:** President Elect Higbee, Vice President Giomi, Past President Kirkpatrick, Douglas County Commissioner Gardner, Elko County Commissioner Andreozzi, Elko County Commissioner Steninger, Esmeralda County Commissioner Keyes, Humboldt County Commissioner Tipton, Lincoln County Commissioner Reese, Lyon County Commissioner Henderson, Mineral County Commissioner Hall, Nye County Commissioner Boskovich, Storey County Commissioner Carmona, Washoe County Commissioner Hill, Washoe County Commissioner Herman, White Pine County Commissioner Carson, Records Association of Nevada President Hessey, Nevada District Attorneys Association President Jackson, Nevada Sheriffs and Chiefs Association Executive Director Delporto and NACO Staff (Vinson Guthreau, Jennifer Berthiaume, Jacob Brinkerhoff and Amanda Berg)

The meeting was called to order at 9:31 a.m.

1. **Public Comment.** President Elect Higbee informed the Board that he had met with a representative of NDOT the previous day and discussed options for counties to take advantage of federal surplus and state disposal sales of vehicles and other items, noting that he would like to have them make a presentation to the Board at a future meeting.
2. **Approval of Agenda.** The agenda was approved on a motion by Commissioner Gardner with second by Commissioner Herman.
3. **Investiture of the 2023 NACO Officers.** Vinson performed the Oath of Office for President Higbee. President Higbee then performed the Oath of Office for President Elect Giomi and Vice President Hall.
4. **NACO President's Report.** President Higbee discussed his recent trip to Washington DC with Vinson for the Annual NACo President & Executives Fly-In where they collaborated with their counterparts from across the country on effective leadership strategies.
5. **NACO Executive Director's Report.** Vinson welcomed the new members to the Board and congratulated the new Officers on their investiture. He discussed the importance of collaboration among the counties and the upcoming Legislative Session. Vinson encouraged those Commissioners who have not already registered for the NACo Annual Legislative Conference to do so and informed the Board that packets will be sent to registrants with information on Nevada specific events that are being planned. Vinson concluded his remarks by informing the Board that updates to the New Commissioner Handbook had been completed and they would be distributed to the counties soon and that updates to the Annual Directory were in process and that resource would also be distributed upon completion.

6. **Approval of Minutes of the December 16, 2022, NACO Board of Directors Meeting.** The minutes were approved as written on a motion by President Elect Giomi with second by Commissioner Gardner.
7. **Presentation from Nevada Rural Counties RSVP Program, Molly Walt, Chief Executive Officer, Nevada Rural Counties RSVP Program.** Ms. Walt gave the Board an overview of the Program's operations and thanked the counties for providing field office space. She discussed the importance of the program to support seniors and shared information on the number of hours and types of services the Program volunteers perform. Ms. Walt discussed the grant funding that supports the Program and the need for additional dollars to support fuel needs for transporting seniors to medical and other specialty doctor appointments, specifically outside county lines where County staff are not able to provide the transportation. She gave a description of the eleven different programs within the RSVP umbrella and noted that emphasis is placed on companionship to combat loneliness and mental health issues within the senior community. Ms. Walt announced the statewide expansion of the Good Neighbor program which started in the Douglas County Sheriff's office and how the program ensures that vulnerable seniors receive necessary wellness checks. Ms. Walt concluded her presentation with information on volunteer and employment opportunities with RSVP. Commissioner Gardner noted that while he is very familiar with the Good Neighbor Program he was unaware of RSVP and is happy to have been made aware of the Program. President Elect Giomi noted the importance of the Program in ensuring seniors are able to maintain independence and dignity, noting that small amounts of funding go a long way within the Program. President Elect Higbee discussed a bill that would require research into the effects of caregiving on caregivers and encouraged Ms. Walt to look into federal funding streams available to support mental health. Commissioner Carson expressed appreciation for the program and the vital assistance it provides seniors. Ms. Walt concluded the item by informing the Board that all dollars received by the Program within a county, remain in that county.
8. **Possible Final Approval of NACO's 2023 Federal Priorities.** Jennifer reminded the Board that they had reviewed and discussed the document at the December meeting, noting that no changes were made. The 2023 NACO Federal Priorities were approved on a motion by Commissioner Henderson with second by Commissioner Herman.
9. **Approval of NACO's Investment Reports for October, November, and December of 2022.** Vinson reminded the Board that the reports are brought forth for review quarterly. He noted that gains are starting to be realized again following market instability during the pandemic, he informed the Board that investments continue to be made within the guidelines of the approved Investment Policy, and communication between staff and the broker remain strong. President Elect Giomi inquired as to the discrepancy between the November end balance and the December opening balance. Vinson stated that he would contact the Broker and have an answer at the next meeting. Approval of the reports was tabled on a motion by President Elect Giomi with second by Vice President Hall.
10. **Approval of NACO's Financial Statements for October, November and December of 2022.** Vinson reminded the Board that the statements are subject to the Association's annual audit process. He noted that Annual Conference, national program and Associate Membership revenues all exceeded the year's goal. He reminded the Board that those items that had exceeded budgetary guidelines had been previously explained, but that the Association had remained under budget for 2022 and remains in a strong financial position.

The fourth quarter financial statements were approved on a motion by President Elect Giomi with second by Commissioner Tipton.

- 11. Discussion and Possible Approval of a Nevada Association of Counties (NACO) Appointment to the National Association of Counties (NACo), Western Interstate Region (W.I.R.) Board of Directors.** Vinson gave an introduction to WIR for those new to the Board, explaining that the group is comprised of the fifteen Western States and is dedicated to the promotion of issues specific to the West including those affecting public lands. He explained that NACO has two appointments to the Board and that the seat previously held by former Humboldt County Commissioner Jim French is the seat in need of appointment due to Mr. French terming out of office. Commissioner Steninger, who holds the Association's second seat, stated that County Manager Mendiola's recommendation letter (included in the agenda packet) contained all the pertinent information to support the nomination of Commissioner Tipton as the natural choice to succeed former Commissioner French. President Higbee noted that WIR is an extremely important group and the work completed within the organization has significant impact on issues facing the Western States including those on Public Lands, Waters of the US (WOTUS), Payment in Lieu of Taxes (PILT), and the Endangered Species Act (ESA). Commissioner Steninger also commented on the success of the group with developing the funding formula for the Local Assistance and Tribal Consistency Fund (LACTF), with Vinson noting the broadening of the formula to include urban counties with public lands. Humboldt County Commissioner, Ken Tipton's appointment to the WIR Board of Directors was approved on a motion by Commissioner Steninger with second by Commissioner Herman.
- 12. NACO Legislative Committee Staff Update Regarding the 82<sup>nd</sup> Session of the Nevada Legislature and Discussion of Bills Affecting Nevada's Counties.** Vinson informed the Board that staff continues to gear up for the start of the Legislative Session and that budget hearings had already begun based on the outline provided during the Governor's State of the State address. He informed the Board that a Rural Liaison had been appointed which had long been a point of advocacy for NACO. President Elect Giomi suggested inviting him to a future meeting. Vinson stated that Mr. Robb would be invited to a future Board meeting and that a meeting was held with the Governor's legislative staff and there is an openness for ongoing communication with the Administration. Jennifer gave an overview of the legislative session and NACO's five filed Bills as approved by the Board: AB47 which will make changes to OHV trails, SB20 which will make changes to how vacancies on BOCC's are filled, SB21 which will adjust population caps regarding certain legislative mandates, SB22 which will change how counties post official notices, and SB41 regarding child welfare. She informed the Board that staff is currently tracking nearly 300 Bills and BDRs and that the Legislative Subcommittee will begin meeting weekly through the end of the Legislative Session. Commissioner Gardner noted that all of NACO Bills are critical for enabling counties to conduct business and informed the Board that the Governor's proposed budget restores funding for the China Spring Youth Camp. Vinson stated that while the proposed budget does call for the restoration of the funding he does expect nuancing and changes to be made by the legislature. He also discussed Douglas County's Bill that makes changes to how the Camp is governed, and how much work was conducted by the Working Group on the issue during the interim. Commissioner Reese expressed concern with the proposed fuel tax freeze and what that could do to county road department funding. Vinson stated that the proposed freeze will require legislation and he will monitor the issue and bring it back to the Board if and when bill language is released. Douglas County District Attorney, Mark Jackson informed the Board that he is working with the other Affiliate Organization President's and NACO staff regarding a salary bill for elected officials, noting that the last legislative change to their salaries occurred in 2015 and pursuant to that legislation their salaries have been frozen for five years. The Board was

informed that a place holder bill is in place while language is developed and that inequities are being shown in the salaries of elected officials and staff members. Mr. Jackson requested the Boards support for the Bill and Vinson stated that while the item is a non-action item, he will continue to work with the Affiliate President's on the bill language and bring it back to the Board for possible action in the future. He also cautioned the Board to remain mindful of fiscal limitations and Mr. Jackson concurred with Vinson's statement and noted that Senator Goicoechea also expressed concerns with the issue and noted that as the current law reads, BOCC's have the ability to deny salary increases based on fiscal position.

**13. Update and Possible Action. Regarding Public Lands and Natural Resources Issues Affecting Counties Including:**

**a. Updates from the NACO Public Lands and Natural Resources Subcommittee.**

Jacob reminded the Board that the meetings of the Subcommittee had been changed to the Thursday afternoon preceding the Board meetings. He noted that the Subcommittee had a robust agenda and discussed the Advisory Committee that was formed to determine how grants would be distributed for water projects. He also informed the Board that a White Paper on County Land Use Plans was discussed. The Subcommittee also discussed noxious and invasive weed control, the pause on the regulations for State agencies and standing items including the FRTC, and WOTUS. Commissioner Reese suggested having a presentation at a future meeting regarding Broadband and the importance for counties to have a say in what the service providers determine as "dead spots." Vinson stated that staff will begin those conversations. Commissioner Henderson mentioned the possible exclusion of the Forest Service from using retardant during wildfires without a Clean Water Act permit. Commissioner Carson expressed concern with the proposed Duckwater Shoshone National Monument and Vinson suggested the Commissioner reach out to Jacob to further discuss the issue. Jacob also informed the Board that comments would be prepared for the BLM's programmatic EIS for solar energy projects. President Higbee informed the Board that he was stepping down as Chair of the Subcommittee and recommended Vice President Hall succeed him as Chair. Vice President Hall accepted the nomination and was confirmed as Chair on a motion by Commissioner Steninger with second by Commissioner Herman.

**14. Updates from Members on the National Association of Counties Board, Western Interstate Region Board, and Individual Counties.** Commissioner Steninger informed the Board that as of the meeting, Lander was the only county that hadn't filed for LATCF funding and that contact had been made to encourage the county to do so. President Higbee informed the Board that an update on the NACo Board of Directors would be given at the next meeting following the NACo Annual Legislative Conference. Members of the Board gave updates on activities within their counties.

**15. Public Comment.** None was given.

The meeting was adjourned at 11:40 a.m.



# COUNTY LEADERSHIP INSTITUTE

WASHINGTON D.C.  
JUNE 11-14, 2023



# COUNTY LEADERSHIP INSTITUTE

NACo's 2023 County Leadership Institute (CLI) will be held June 11-14, 2023 in Washington, D.C. Enrolling up to 30 local elected officials each year, CLI addresses the unique challenges faced in public service and offers selected officials a platform to forge positive, sustained change in their communities.

## Who should enroll?

- *Successful county officials with bold aspirations and a driving sense of purpose*
- *Those willing and ready to move beyond their comfort zones*
- *Individuals striving to reach the next level of impact while working strategically*
- *Those ready to push themselves and others in service of transformation*

Successful participants already have leadership skills and political acumen, yet face certain gaps between where they are and what they aim to achieve.

## CLI PARTICIPANT GUIDELINES

CLI is designed for elected or appointed officials at the policy-making level with at least three years' experience that demonstrate an interest in innovative approaches to governance.

State associations are encouraged to nominate at least one leader for consideration in the 2023 class. NACo will work with CLI faculty to consider each application and accept one nomination per state, based on applications that reflect the diversity of NACo's membership. We encourage state associations to submit nominees who exhibit an openness to learning and a willingness to experiment in the face of complex leadership challenges.

## PROGRAM FORMAT

Participants arrive in Washington, D.C. on June 11 and depart on June 15. One full day of virtual learning will take place in September. **CLI participants are expected to be present *for the entirety of both in-person and virtual workshops.***

## THE CURRICULUM AND FACULTY

The curriculum provides a basis for the application of adaptive leadership as a strategy for addressing challenging issues in public service. It was developed specifically for NACo by Marty Linsky, co-founder of Cambridge Leadership Associates and faculty at the Kennedy School of Government, Harvard University, in collaboration with Dr. Ellen Schall, Dean, Robert F. Wagner School of Public Policy at the New York University.

The CLI curriculum is built for immediate application to your most pressing - and daunting - challenges. This leadership development offering is provocative, high energy and immersive.

In a setting built to interrogate your own assumptions and cast a larger footprint, you will leave with:

- ***A cohesive framework for diagnosing your most entrenched challenges***
- ***Deepened understanding of yourself and the systems you work in***
- ***A strategy to navigate the politics — what happens when the rules aren't clear - at play in your organization and build diverse allies and partners***
- ***A tested approach for consulting with others***
- ***A practical action plan for next steps personally and related to your own challenge***

## 2023 FACULTY

### Jill Hufnagel, Ph.D.



An international expert on adaptive leadership and case-in-point learning, Jill Hufnagel provides coaching and consultation on unwieldy organizational challenges and designs and delivers immersive leadership workshops built on deep capacity development and possibility thinking. Her clients include Fortune 500 companies, tech firms and financial institutions, school districts and health care organizations, as well as both federal government and global governing organizations. In addition to her e-book *Teachable Moments of Leadership*, her writing has appeared in The Kansas Leadership Center's *Journal*, *The Spin* and the International Leadership Association's *Building Bridges*. Jill began her career working for the Secretary of the U.S. Senate, was the Associate Director of the Batten Leadership Institute, and has served on the executive education faculty at Harvard's Kennedy School and as a Senior Consultant with Cambridge Leadership Associates. She is a Senior Associate with the Kansas Leadership Center and on the senior faculty of the Beacon Leadership Collaborative. Jill believes the work of leadership is about using strategically the tool that is you to help your corner of the world to thrive and as such: is everyone's to claim. When not on the road, she hikes, cooks, reads, and aspires to breathe it all in thanks to an evolving yoga practice. For more on her work visit [jillhufnagel.com](http://jillhufnagel.com).

## Tim Steffensmeier, Ph.D.



Tim Steffensmeier is faculty at the Kansas Leadership Center, teaching leadership to thousands of adults in government, business, education, non-profit, and faith sectors. This includes facilitating leadership programs for elected legislators. In 2017, Steffensmeier became the founding director of Third Floor Research, a KLC applied research center aimed at improving the way leadership is exercised in communities and organizations. Tim also serves as professor and director of the Kansas State University Office of Engagement, connecting Kansans and communities beyond the state to the resources and expertise of a land-grant University. As a professor of communication, Tim’s scholarship and practice focus on community engagement, public deliberation, and leadership. His current book, *Leading Change in the Public Square*, is an analysis of how rural communities embraced cross-sector problem-solving. Tim is a former department head, director of an inter-disciplinary doctoral program, and earned a Ph.D. in Communication Studies at the University of Texas, Austin.

### CLI CLASS OF 2022



COUNTY LEADERSHIP INSTITUTE	
2022 CLASS ROSTER	
<b>MR. MICHAEL DEBARRA</b> Municipal Government Municipal Government	<b>MR. STEPHEN STARRA</b> Municipal Government Municipal Government
<b>MR. JAMES TRAVIS BARNES</b> Municipal Government Municipal Government	<b>MR. BOB GILLEY</b> Municipal Government Municipal Government
<b>MR. ERIC HORN</b> Municipal Government Municipal Government	<b>MR. TERRY BARTLE</b> Municipal Government Municipal Government
<b>MR. DAVID CHASEL</b> Municipal Government Municipal Government	<b>MR. TERRY FRANKS</b> Municipal Government Municipal Government
<b>MR. LARRY FARRIS</b> Municipal Government Municipal Government	<b>MR. BOB VANDER</b> Municipal Government Municipal Government
<b>MR. TRACY JORDAN</b> Municipal Government Municipal Government	<b>MR. BOB JOHNSON</b> Municipal Government Municipal Government
<b>MR. JAMES HARRIS</b> Municipal Government Municipal Government	<b>MR. DAVID BRADY</b> Municipal Government Municipal Government

## PROGRAM FEES

The registration fee is \$1,800. This fee covers program costs including hotel accommodations for four nights, breakfast and lunches, and at least two evening receptions/dinners. Attendees are responsible for their own travel arrangements, including airfare, transportation to and from the hotel, occasional meals and incidental expenses.

## ACCOMMODATIONS

Classroom sessions are held at NACo Headquarters in downtown Washington, D.C. Housing will be provided at a local hotel.

## NOMINATIONS

*The deadline to submit nominations is April 1, 2023.*



*State associations may submit nominations [by clicking here](#). Alternatively, you may scan the QR code to the left and submit a nomination through the website.*

For more information, contact Leenah Hegazy at 202.942.4263 or [Lhegazy@naco.org](mailto:Lhegazy@naco.org)

The County Leadership Institute is grateful for the continued support of its sponsor NCCAE.



NATIONAL COUNCIL  
of COUNTY ASSOCIATION  
EXECUTIVES



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[WWW.NACo.ORG/LINKEDIN](https://www.linkedin.com/company/naco) 

## Agenda Item 8

February 27, 2023

Chairman Bryan Sparks  
Lander County Board of Commissioners  
50 State Route 305  
Battle Mountain, NV 89820

Dear Chairman Sparks,

The Nevada Association of Counties (NACO) Board of Directors would like to thank you and your fellow Commissioners for the recent decision to rejoin NACO. We look forward to our renewed partnership and mutual engagement.

NACO has a long-standing commitment to providing support and advocacy for all of Nevada's counties. Our role is to serve and strengthen county government. As we continue to be the voice of county government, we look to your perspective and input as we provide valuable resources to all of our member counties.

We believe Counties are strongest when we are united. Again, thank you for membership in NACO. We look forward to our fresh start and our relationship for years to come.

Regards,

**Nevada Association of Counties  
Board of Directors**

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**President, Varlin Higbee  
Lincoln County**

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**President Elect, Stacey Giomi  
Carson City**

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**Vice President, Catherine "Cassie" Hall  
Mineral County**

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**Past President, Marilyn Kirkpatrick  
Clark County**

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**Buster "Bus" Scharmann  
Churchill County**

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**James Gibson  
Clark County**

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**Mark Gardner  
Douglas County**

---

**Delmo Andreozzi  
Elko County**

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**Rex Steninger  
Elko County (WIR)**

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**Ralph Keyes  
Esmeralda County**

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**Rich McKay  
Eureka County**

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**Ken Tipton  
Humboldt County**

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**Mike Reese  
Lincoln County**

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**Wes Henderson  
Lyon County**

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**Ron Boskovich  
Nye County**

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**Alexis Hill  
Washoe County**

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**Jeanne Herman  
Washoe County**

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**Laurie Carson  
White Pine County**

## Agenda Item 9

Approval of NACO's Investment Reports –  
October, November, and December of 2022

### **Reply from NACO Investment Advisor Regarding Board Question on Book Value:**

*“The book value and the carrying value (market value) are completely different value measurements. Book value is essentially the amortized cost of the portfolio and the carrying value or market value is going to fluctuate up and down each month based on movements in interest rates. Your portfolio’s market value is currently higher than the book value. If you look at your December statement, book value plus accrued is \$702,044.96 and market value plus accrued is \$727,189.82. The difference is \$25,144.86, which is the ‘net unrealized gain/loss’ in the account. Currently you have an unrealized gain of \$25,144.86. Simply meaning, even though the book value is \$702K, you could have sold your entire portfolio on Dec 31 and captured a gain of about \$25K.”*

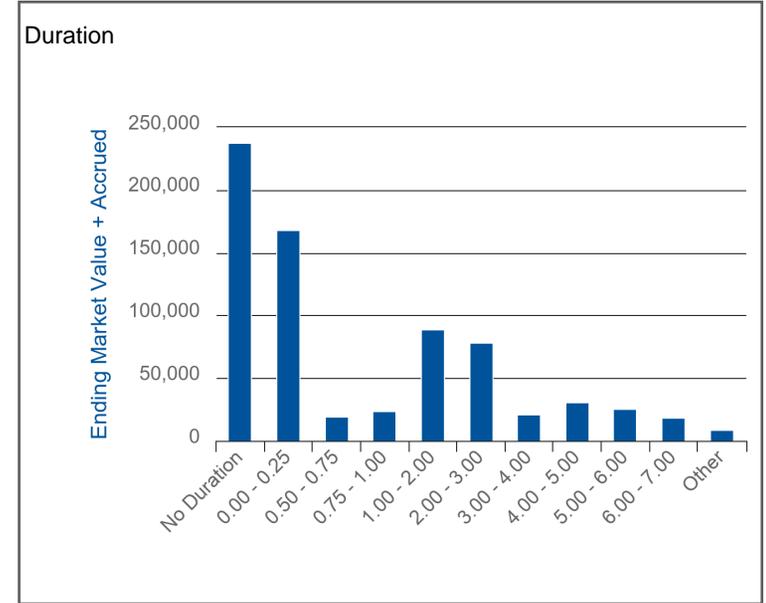
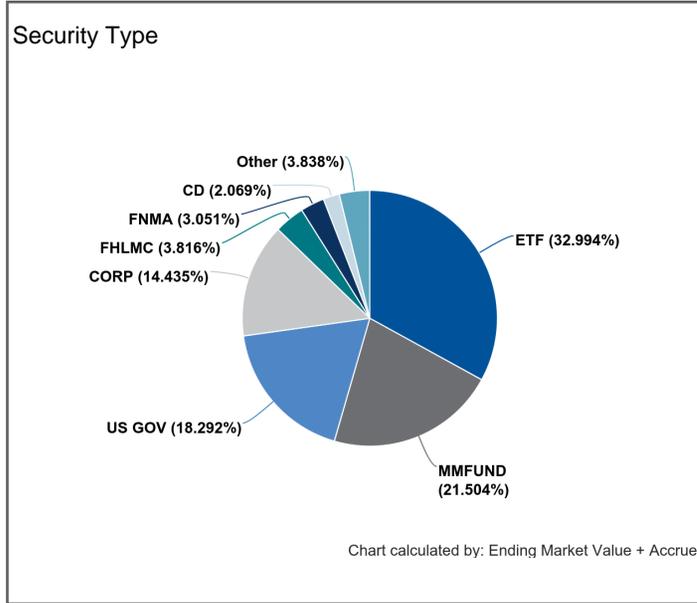
# Account Review

10/01/2022 - 10/31/2022

# Moreton-NACO

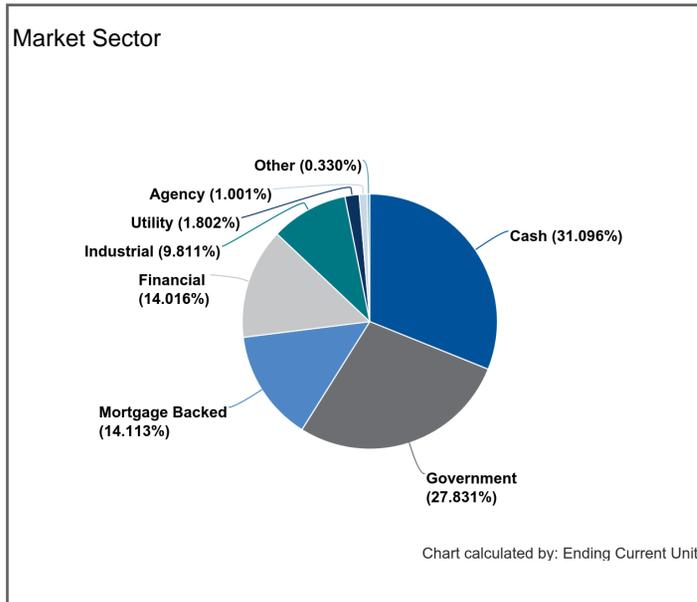
Dated: 11/04/2022

Balance Sheet	
Book Value + Accrued	698,198.21
Net Unrealized Gain/Loss	22,267.14
Market Value + Accrued	720,465.35



### Cash and Fixed Income Summary

Risk Metric	Value
Cash	379.22
MMFund	154,927.41
Fixed Income	327,444.78
Duration	1.719
Convexity	0.071
WAL	1.934
Years to Final Maturity	2.263
Years to Effective Maturity	1.929
Yield	4.200
Book Yield	3.003
Avg Credit Rating	AA/Aa2/AA



### Issuer Concentration

Issuer	% of Market Value + Accrued
Other	22.820%
First American Funds, Inc. - Government Obligations Fund	21.504%
United States Department of The Treasury	18.292%
Vanguard Index Funds - Vanguard Mid-Cap ETF	8.381%
Vanguard Index Funds - Vanguard Large-Cap ETF	8.303%
Federal Home Loan Mortgage Corporation	7.061%
Vanguard Index Funds - Vanguard Small-Cap ETF	6.987%
Vanguard Index Funds - Vanguard Total Stock Market ETF	6.652%
---	100.000%

Footnotes: 1,2

# Account Review

11/01/2022 - 11/30/2022

# Moreton-NACO

Dated: 12/02/2022

## Balance Sheet

Book Value + Accrued	699,357.13
Net Unrealized Gain/Loss	40,073.87
Market Value + Accrued	739,430.99

## Security Type

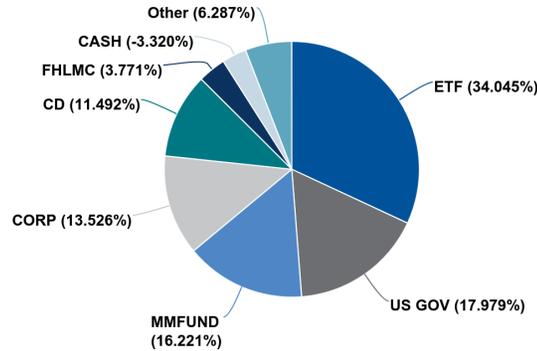
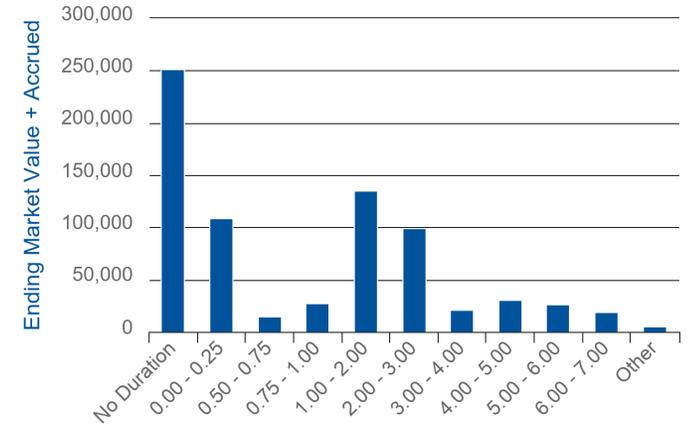


Chart calculated by: Ending Market Value + Accrued

## Duration



## Cash and Fixed Income Summary

Risk Metric	Value
Cash	-24,552.54
MMFund	119,940.82
Fixed Income	392,303.03
Duration	1.962
Convexity	0.072
WAL	2.188
Years to Final Maturity	2.505
Years to Effective Maturity	2.186
Yield	4.618
Book Yield	3.637
Avg Credit Rating	AA/Aa2/AA

## Market Sector

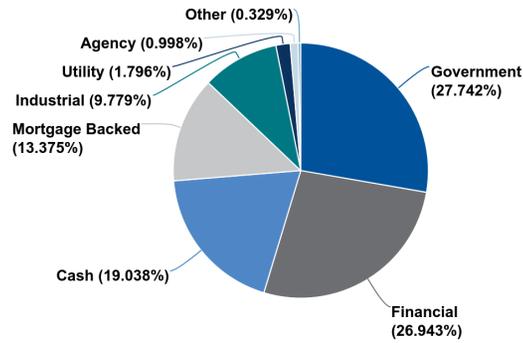


Chart calculated by: Ending Current Units

## Issuer Concentration

Issuer	% of Market Value + Accrued
Other	28.072%
United States Department of The Treasury	17.979%
First American Funds, Inc. - Government Obligations Fund	16.221%
Vanguard Index Funds - Vanguard Mid-Cap ETF	8.668%
Vanguard Index Funds - Vanguard Large-Cap ETF	8.524%
Vanguard Index Funds - Vanguard Small-Cap ETF	7.107%
Vanguard Index Funds - Vanguard Total Stock Market ETF	6.816%
Federal Home Loan Mortgage Corporation	6.613%

--- 100.000%

Footnotes: 1,2

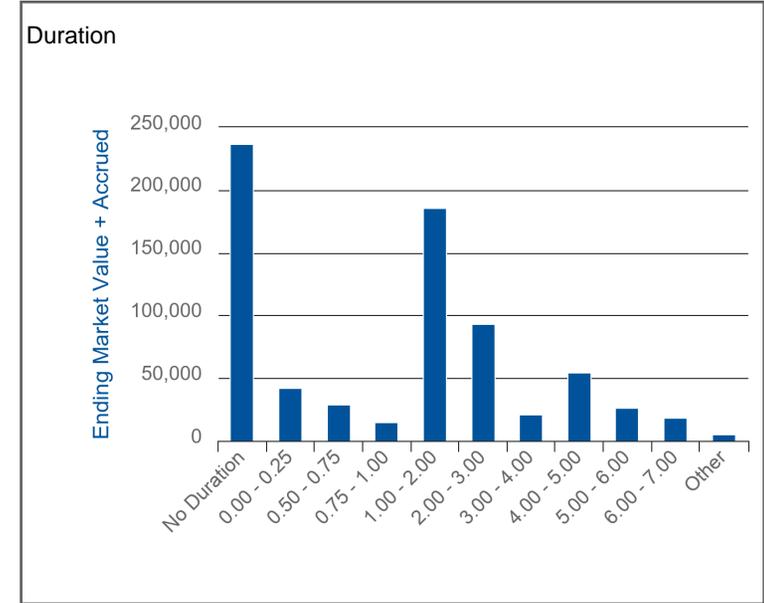
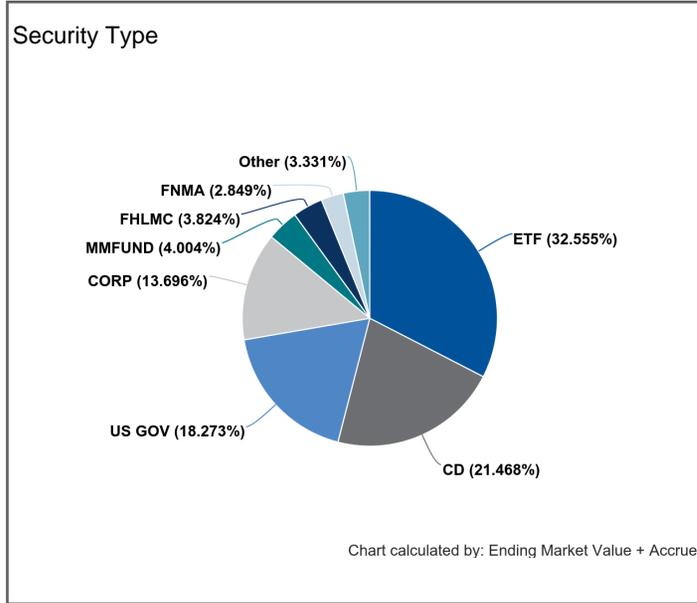
# Account Review

12/01/2022 - 12/31/2022

# Moreton-NACO

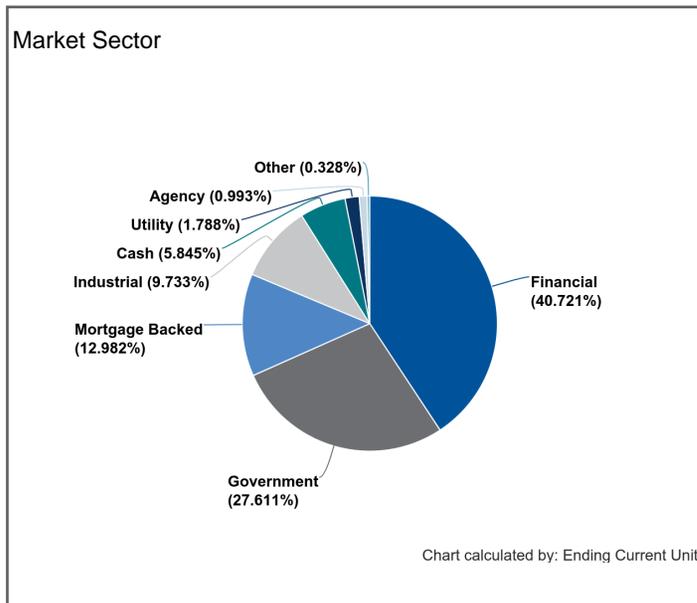
Dated: 01/03/2023

Balance Sheet	
Book Value + Accrued	702,044.96
Net Unrealized Gain/Loss	25,144.86
Market Value + Accrued	727,189.82



### Cash and Fixed Income Summary

Risk Metric	Value
Cash	312.40
MMFund	29,113.06
Fixed Income	461,027.12
Duration	2.275
Convexity	0.080
WAL	2.521
Years to Final Maturity	2.824
Years to Effective Maturity	2.519
Yield	4.612
Book Yield	3.662
Avg Credit Rating	AA/Aa2/AA



### Issuer Concentration

Issuer	% of Market Value + Accrued
Other	38.552%
United States Department of The Treasury	18.273%
Vanguard Index Funds - Vanguard Mid-Cap ETF	8.296%
Vanguard Index Funds - Vanguard Large-Cap ETF	8.121%
USAlliance Federal Credit Union	6.926%
Vanguard Index Funds - Vanguard Small-Cap ETF	6.764%
Federal Home Loan Mortgage Corporation	6.575%
Vanguard Index Funds - Vanguard Total Stock Market ETF	6.494%
---	100.000%

Footnotes: 1,2

**Corporate Associates Program  
Memorandum of Understanding (MOU)**

**Nevada Association of Counties (NACO)  
And  
CSAC Finance Corporation (CSACFC)**

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**Purpose:** This MOU establishes the terms and scope for consulting services CSAC Finance Corporation (CSACFC) will perform on behalf of the Nevada Association of Counties (NACO) in assisting with the development and implementation of a corporate partner program.

NACO desires to create more value for vendors, generate revenue for NACO, and provide better information and resources to members. To do so, NACO wishes to build on existing relationships with exhibitors, sponsors, and partners, seek new partners, and build a successful corporate partner program. CSACFC has a well-established, successful corporate partner program, recognized by state associations across the country. NACO desires to learn and benefit from CSACFC and CSACFC is willing to provide such consulting service.

**Terms of Agreement:** The term of this agreement shall begin July 1, 2023, and terminate on June 30, 2024. This MOU may be amended to extend the term upon agreement of all parties.

**Scope:** CSACFC will work collaboratively with NACO in the development of a comprehensive corporate partner program.

**Deliverables:**

***Material:***

- CSACFC will provide written material to be customized for NACO's needs. This may include, but is not limited to, job descriptions for staff of the program, solicitation letters to potential partners, marketing material for the program, communication to existing partners, reports utilized for status updates to management and the board, etc.

***Training:***

- CSACFC will provide training to staff of NACO. This will be accomplished through scheduled weekly zoom meetings.
- A two-day, in person training **DATE TBD** will be provided by CSACFC. (CSACFC to cover airfare, NACO to provide hotel accommodations.)
- In person training at the NACO Annual Convention to be held in LOCATION TBD, **DATE TBD** to provide guidance and further training for the exhibit hall and engagement with partners. (CSACFC to cover airfare, NACO to provide hotel accommodations.)

***Reporting:***

- Regular updates (at least monthly) on the progress of training and implementation of the program shall be provided by CSACFC staff to NACO's Executive Director.
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**Reporting Supervisors:**

CSAC Finance Corporation  
Jim Manker  
Director of Business Development

Nevada Association of Counties  
Vinson Guthreau  
Executive Director

**Conflict Resolution:** In the event that any conflict shall arise regarding task priority or any other conflict between the parties in terms of consulting services CSACFC will perform on behalf of NACO, NACO staff working on the project shall notify the aforementioned reporting supervisors from each entity regarding the conflict(s). The reporting supervisors will then meet and work out a resolution suitable to all parties and memorialized in writing. If no resolution can be reached, mediation services will be employed to resolve the conflict, each agency covering 50% of the cost.

**Costs:** NACO will pay CSACFC a total not to exceed \$32,000 paid quarterly (*or \$20,000 plus 20% on any new business/gross profit once the contract is signed paid quarterly*)

**Invoicing:** An initial payment of 50% the contract amount will be paid up-front, upon receipt of an invoice from CSACFC. The remaining balance will be paid at the conclusion of the arrangement, once all deliverables are met and upon receipt of an invoice from CSACFC.

**CSAC Finance Corporation**

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Name: Alan Fernandes  
Title: CEO

Date

**Nevada Association of Counties**

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Name: Vinson Guthreau  
Title: Executive Director

Date



# Nevada Association of Counties

304 S. Minnesota Street  
Carson City, NV 89703  
775-883-7863  
[www.nvnaco.org](http://www.nvnaco.org)

February 24th, 2023

Solar Energy PEIS Scoping  
Jeremy Bluma  
1849 C Street NW  
Washington, DC 20006

Submitted at: <https://eplanning.blm.gov/eplanning-ui/project/2022371/510>

**RE: DOI-BLM-HQ-3000-2023-0001-RMP-EIS - Western Solar PEIS/RMP Revision**

Dear Mr. Bluma:

The Nevada Association of Counties ("NACO") appreciates the opportunity to provide scoping comments on the Bureau of Land Management's (BLM) Programmatic Environmental Impact Statement (PEIS) for utility-scale solar energy planning. NACO is a member of the State of Nevada's State Land Use Planning Advisory Council (SLUPAC) and supports the scoping comment letter provided by SLUPAC. We submit this comment letter to supplement, not to replace, comments submitted by SLUPAC.

NACO acknowledges the BLM's efforts to achieve the administration's renewable energy goals while also balancing environmental impacts, socio-economic impacts to neighboring or adjacent communities, and the federal mandate to maintain multiple use of our nation's federal lands. Achieving the administration's goal of 25 Gigawatts of renewable energy production on public lands will inevitably have many far-reaching implications. NACO encourages the BLM to take its time with proper due diligence, public scoping, and careful consideration of program alternatives in fulfillment of its National Environmental Policy Act (NEPA) obligations during this PEIS process. The severity of climate change, and the degree to which complex systemic changes in weather systems can be closely correlated with existing energy production, are both frequently exaggerated. By rushing a shift to renewable energy production on public lands without carefully evaluating things like the full life-cycle pollution and embedded energy in the solar technology, we worry about the risks of exacerbating far worse environmental and socioeconomic issues.

NACO endorsed the Smart from the Start renewable energy planning initiative in Nevada and is an active participant in the Smart from the Start Interagency Working Group meetings. The goal of this initiative and working group is to guide renewable energy development to areas of least impact – i.e., the current built environment, areas of prior disturbance, brownfields, former mine sites, agricultural lands no longer in production, etc. NACO encourages the BLM to integrate a Smart from the Start approach into its PEIS update on western solar energy development, and to prioritize renewable energy development projects that do not remove more BLM managed lands from multiple uses, or from wildlife habitat.

Greater sage-grouse, bi-state sage-grouse, and desert tortoise habitat areas are of particular concern in Nevada. These species are defined by the U.S. Fish and Wildlife Service as sensitive, proposed threatened,

and threatened respectively. Solar energy development should be excluded from any of these species' habitat areas. Sage grouse populations in particular are very sensitive to disturbance and structures built in their habitat, and mitigation of those disturbances has thus far not been able to demonstrate success in preventing population decline. Given the negative impacts solar energy development would inevitably have on these populations and on future land uses due to resulting listings under the Endangered Species Act, we encourage the BLM to exclude all these species' habitat from future solar energy production siting.

With over 80% of Nevada land area under federal management, and approximately 67% managed specifically by the BLM, public lands are of quintessential importance to the economy and citizens of Nevada. Solar energy development on public lands has the potential for detrimental impacts to a host of environmental and socio-economic factors such as viewsheds, tourism, outdoor recreation, agricultural opportunities, water conservation, and adjacent property values. NACO supports economic development – particularly economic development that supports the financial solvency of county governments to provide critical services to their citizens. Permitting, road maintenance, waste disposal, and emergency services to projects sites are just a few of the economic and organizational burdens that counties bear during the development and operation of large-scale renewable energy projects on public lands within their jurisdictions. Large, utility scale, grid-connected solar arrays promise very little environmental or socioeconomic benefit to the citizens or counties of Nevada. Construction of these projects is frequently staffed by temporary labor forces, mostly from outside of the project area. Cement and dust mitigation during construction at large solar array sites require significant amounts of water, which is a particularly scarce and valuable resource in Nevada. Once construction is completed, ongoing employment at a solar energy production site is very minimal. NACO would strongly encourage the BLM to make serious analyses of socio-economic factors a significant part of this PEIS process, and to look for ways in which counties and local citizens might be able to share in the economic benefits of these project, as opposed to only sharing in the costs. The prioritization and approval of solar energy projects should be carefully aligned with county master plans, land use plans, available water resources, and economic development goals.

NACO echoes the position taken by SLUPAC that in order for this PEIS and RMP to be successful, it must engage early and meaningfully with local stakeholders and governments.

**NACO encourages the BLM to identify and engage with local governments as cooperating agencies early in this process, and to give priority to local on-the ground perspectives surrounding these large-scale solar energy projects.**

Studies conducted by The Nature Conservancy as well as a variety of academic and NGO groups have indicated that it is possible to achieve state and nationwide clean energy production goals without siting large solar arrays across additional pristine public lands. NACO encourages the BLM to reference these studies and to evaluate complete avoidance of undisturbed public lands for solar energy development as one of its action alternatives during this PEIS process, and/or to evaluate undisturbed public land as “exclusion areas” under the Resource Management Plan (RMP).

In the Notice of Intent for this scoping period the BLM requested comments on expanding the study area to five new states (Wyoming, Montana, Idaho, Oregon, and Washington). NACO would encourage the expansion of the study area to include these states, as energy produced closer to markets where it will be used is more efficient. Modern solar technology is more efficient at converting sunlight to usable electricity and thus makes these additional northern states viable as solar electricity producers. The expanded area for solar development also has the potential to reduce the socioeconomic, ecological, and landscape burden on any one particular state or region. In addition, more widely distributed solar energy generation will result in greater power grid reliability as regional weather systems will have a less concentrated impact on energy production.



The BLM also requested comments on the definition of “utility scale” renewable energy production, and the use of utility scale as a metric for triggering the RMP. The 2012 Record of Decision for Solar Energy Development defined utility scale as a solar energy production facility of 20 megawatts or greater. With current technology, a 20-megawatt solar array has a very large footprint and produces enough energy to power tens of thousands of homes – more than enough electricity to power many of Nevada’s rural towns. Utility scale should include smaller production facilities. NACO would also like to suggest that a shift to an acreage of disturbance definition (~100 acres) would be a better metric by which to determine the triggering of the RMP, and by which to evaluate project proposals. The efficiency of photovoltaic energy production is likely to continue to increase. A resource management plan should be most concerned with quantifying and qualifying a project’s disturbance and footprint on the land. By using a land-based definition, BLM can incentivize and encourage projects that make the most efficient uses of public land acreages. Defining and describing the projects by acreages of land disturbance required will also allow for easier public comprehension regarding the scope of proposed projects.

In summation, NACO appreciates the opportunity to be involved in the public scoping portion of this PEIS effort and looks forward to continued involvement. NACO encourages careful and thorough consideration of the full range of impacts of large-scale solar energy development across public lands including, life cycles of the technology used, socio-economic, environmental, natural resource, cultural, and so forth.

Further, NACO asserts that such careful and thorough consideration can only properly be conducted in close communication and collaboration with local governments and stakeholders. For additional information, local contacts, or clarifying questions please do not hesitate to contact me.

Respectfully,

Vinson Guthreau  
Executive Director

